



CITY YEAR, INC.

Financial Statements

June 30, 2021 and 2020

(With Independent Auditors' Report Thereon)



KPMG LLP
Two Financial Center
60 South Street
Boston, MA 02111

Independent Auditors' Report

The Board of Trustees
City Year, Inc.:

We have audited the accompanying financial statements of City Year, Inc. (City Year), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of City Year as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

Emphasis of Matter

As discussed in note 2 to the financial statements, in 2021, City Year adopted ASU No. 2016-02, *Leases (Topic 842)*, as amended. Our opinion is not modified with respect to this matter.

KPMG LLP

Boston, Massachusetts
November 4, 2021

CITY YEAR, INC.

Statements of Financial Position

June 30, 2021 and 2020

Assets	2021	2020
Cash and equivalents	\$ 35,189,579	36,949,014
Government grants receivable, net	15,766,175	13,789,885
Contributions receivable, net (note 9)	183,750	1,839,297
Other assets	3,941,042	1,759,597
Restricted cash (note 13)	169,801	169,801
Investments, at fair value (note 7)	24,708,415	18,407,136
Right-of-use asset	14,717,725	12,475,813
Property and equipment, net (note 10)	14,453,399	14,676,616
Total assets	<u>\$ 109,129,886</u>	<u>100,067,159</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 4,202,025	1,896,582
Accrued payroll and related expenses	9,452,885	7,227,597
Lease liability	15,770,364	13,443,892
Interest rate swaps (note 14)	434,558	646,962
Bonds payable (note 14)	6,160,000	6,420,000
Total liabilities	<u>36,019,832</u>	<u>29,635,033</u>
Commitments and contingencies (notes 11, 12, and 14)		
Net assets:		
Without donor restrictions	46,083,525	46,556,717
With donor restrictions (note 4)	27,026,529	23,875,409
Total net assets	<u>73,110,054</u>	<u>70,432,126</u>
Total liabilities and net assets	<u>\$ 109,129,886</u>	<u>100,067,159</u>

See accompanying notes to financial statements.

CITY YEAR, INC.

Statements of Activities

Years ended June 30, 2021 and 2020

	2021	2020
Changes in net assets without donor restrictions:		
Operations:		
Revenues and other support:		
Contributions and private grants (note 6)	\$ 68,400,029	73,453,508
Federal grants – Corporation for National and Community Service (note 11)	47,737,956	45,286,378
School district and other government grants	37,277,964	39,495,349
Investment return utilized for operations (note 8)	728,287	673,924
Other income	213,097	521,735
Board designated surplus funds authorized for operations	9,040,829	4,201,000
Net assets released from restrictions (note 5)	12,445,946	10,736,877
Total operating revenues and other support	175,844,108	174,368,771
Expenses (note 6):		
Program services	141,582,759	140,894,737
Supporting services:		
Organizational support	13,970,155	16,374,954
Fundraising	14,840,099	15,678,196
Total expenses	170,393,013	172,947,887
Change in net assets without donor restrictions from operations	5,451,095	1,420,884
Nonoperating transactions:		
Board designated surplus funds authorized for operations	(9,040,829)	(4,201,000)
Investment return on endowments (note 7)	3,258,186	537,984
Investment return utilized for operations (note 8)	(354,048)	(294,540)
Restructuring charges	—	(481,354)
Unrealized net (loss)/gain on changes in fair value of interest-rate swaps (note 14)	212,404	(161,811)
Change in net assets without donor restrictions from nonoperating transactions	(5,924,287)	(4,600,721)
Change in net assets without donor restrictions	(473,192)	(3,179,837)
Changes in net assets with donor restrictions:		
Contributions	13,156,762	8,209,228
Investment return on endowments (note 7)	2,814,543	506,746
Investment return utilized for operations (note 8)	(374,239)	(379,384)
Net assets released from restrictions (note 5)	(12,445,946)	(10,736,877)
Change in net assets with donor restrictions	3,151,120	(2,400,287)
Change in net assets	2,677,928	(5,580,124)
Net assets, beginning of year	70,432,126	76,012,250
Net assets, end of year	\$ 73,110,054	70,432,126

See accompanying notes to financial statements.

CITY YEAR, INC.

Statement of Functional Expenses

Year ended June 30, 2021

	<u>Program services</u>	<u>Organizational support</u>	<u>Fundraising</u>	<u>Total</u>
Personnel expenses:				
Staff salaries	\$ 56,355,576	6,897,397	11,190,615	74,443,588
Corp member stipends	47,389,624	—	—	47,389,624
Payroll taxes and employee benefits	18,888,398	1,240,217	2,113,762	22,242,377
	<u>122,633,598</u>	<u>8,137,614</u>	<u>13,304,377</u>	<u>144,075,589</u>
Other expenses:				
Consulting and professional services	4,414,046	2,384,241	542,107	7,340,394
Transportation, travel, and lodging	901,325	9,734	37,492	948,551
Conferences and training seminars	194,255	32,255	21,740	248,250
Advertising and recruiting	1,579,586	5,522	25,156	1,610,264
Materials and supplies	2,927,783	101,559	551,753	3,581,095
Information technology	1,484,380	1,964,532	49,855	3,498,767
Telecommunications	535,697	153,740	18,570	708,007
Dues and fees	571,099	253,515	160,454	985,068
Occupancy and insurance	5,656,113	548,089	21,370	6,225,572
Event venue expense	19,511	—	87,259	106,770
Interest	101,167	132,722	6,985	240,874
Depreciation and amortization	564,199	246,632	12,981	823,812
	<u>18,949,161</u>	<u>5,832,541</u>	<u>1,535,722</u>	<u>26,317,424</u>
Total expenses	\$ <u>141,582,759</u>	<u>13,970,155</u>	<u>14,840,099</u>	<u>170,393,013</u>

See accompanying notes to financial statements.

CITY YEAR, INC.

Statement of Functional Expenses

Year ended June 30, 2020

	<u>Program services</u>	<u>Organizational support</u>	<u>Fundraising</u>	<u>Total</u>
Personnel expenses:				
Staff salaries	\$ 56,480,584	8,979,023	10,983,750	76,443,357
Corp member stipends	42,753,712	—	—	42,753,712
Payroll taxes and employee benefits	18,475,561	1,435,331	2,105,595	22,016,487
	<u>117,709,857</u>	<u>10,414,354</u>	<u>13,089,345</u>	<u>141,213,556</u>
Other expenses:				
Consulting and professional services	3,651,478	2,151,693	439,162	6,242,333
Transportation, travel, and lodging	3,571,907	198,212	220,028	3,990,147
Conferences and training seminars	304,549	20,926	35,533	361,008
Advertising and recruiting	1,721,119	72,263	49,727	1,843,109
Materials and supplies	4,315,539	118,251	731,662	5,165,452
Information technology	1,193,854	2,096,222	31,512	3,321,588
Telecommunications	727,666	200,110	25,385	953,161
Dues and fees	675,342	163,192	149,145	987,679
Occupancy and insurance	5,684,782	521,447	23,817	6,230,046
Event venue expense	669,358	2,500	851,585	1,523,443
Interest	106,780	137,136	10,322	254,238
Depreciation and amortization	562,506	278,648	20,973	862,127
	<u>23,184,880</u>	<u>5,960,600</u>	<u>2,588,851</u>	<u>31,734,331</u>
Total expenses	\$ <u>140,894,737</u>	<u>16,374,954</u>	<u>15,678,196</u>	<u>172,947,887</u>

See accompanying notes to financial statements.

CITY YEAR, INC.

Statements of Cash Flows

Years ended June 30, 2021 and 2020

	2021	2020
Cash flows from operating activities:		
Change in net assets	\$ 2,677,928	(5,580,124)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation and amortization	823,812	862,127
Amortization of right-of-use asset	(2,241,912)	(861,505)
Realized and unrealized net gains on investments	(6,072,729)	(1,044,730)
Changes in fair value of interest-rate swaps	(212,404)	161,811
Contributions restricted for long-term investment	(87,500)	(37,500)
Changes in operating assets and liabilities:		
Government grants receivable, net	(1,976,290)	2,928,301
Contributions receivable, net	1,655,547	465,979
Other assets	(2,181,445)	778,533
Lease liability	2,326,472	858,276
Accounts payable and accrued expenses	2,305,443	(835,039)
Accrued payroll and related expenses	2,225,288	1,015,009
Net cash used in operating activities	(757,790)	(1,288,862)
Cash flows from investing activities:		
Purchases of investments	(3,622,835)	(34,767,822)
Sales of investments	3,394,285	33,236,300
Purchases of equipment	(600,595)	(418,819)
Net cash used in investing activities	(829,145)	(1,950,341)
Cash flows from financing activities:		
Repayments of bond payable	(260,000)	(245,000)
Contributions restricted for long-term investment	87,500	37,500
Net cash used in financing activities	(172,500)	(207,500)
Change in cash and equivalents and restricted cash	(1,759,435)	(3,446,703)
Cash and equivalents and restricted cash, beginning of year	37,118,815	40,565,518
Cash and equivalents and restricted cash, end of year	\$ 35,359,380	37,118,815
Supplemental data:		
Cash paid for interest	\$ 241,650	254,415
Cash paid for amounts included in the measurement of operating lease liabilities	3,399,617	2,290,094

See accompanying notes to financial statements.

CITY YEAR, INC.

Notes to Financial Statements

June 30, 2021 and 2020

(1) Organization Background and History

City Year Inc. (the Organization or City Year) was founded in Boston, Massachusetts in 1988 and now operates in twenty-nine locations across the United States, including Columbia, SC, Providence, RI, Chicago, IL, Columbus, OH, San Jose, CA, San Antonio, TX, Cleveland, OH, Philadelphia, PA, Seattle, WA, Detroit, MI, Washington, DC, Manchester, NH, New York City, NY, Little Rock, AR, Baton Rouge, LA, New Orleans, LA, Los Angeles, CA, Miami, FL, Milwaukee, WI, Denver, CO, Orlando, FL, Sacramento, CA, Jacksonville, FL, Tulsa, OK, Dallas, TX, Kansas City, MO, Memphis, TN and Buffalo, NY. In 2005, City Year established its first international program, City Year South Africa Citizen Service Organization, in Johannesburg, South Africa and in 2009, City Year collaborated with an organization in the United Kingdom to establish a second international City Year program with operations in London, Manchester, and Birmingham.

City Year's vision is that one day the most commonly asked question of a young person will be, "Where are you going to do your service year?" City Year supports this vision in three primary ways:

- (a) The City Year youth service corps annually unites young people age 17–25 for a year of full-time community service and leadership development at locations across the country. As tutors, mentors and role models, they help students and schools succeed, and embody the power of national service to address pressing domestic issues.
- (b) City Year seeks to inspire citizen service with high-impact community events that engage people and institutions through major physical service projects – such as renovating schools, refurbishing playgrounds and painting over graffiti with murals.
- (c) City Year promotes citizen service and builds awareness of and support for increasing service opportunities by engaging policy makers and convening service organizations.

(2) Summary of Significant Accounting Policies

(a) Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (GAAP).

Net assets and revenues are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Without Donor Restrictions – Net assets not subject to donor-imposed stipulations but which may be designated for specific purposes by the Organization's Trustees.

With Donor Restrictions – Net assets subject to donor-imposed stipulations that expire with the passage of time, can be fulfilled by actions pursuant to the stipulations, or which may be perpetual.

Revenues are reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions, including time restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restriction unless their

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use is restricted by explicit donor stipulations or law. Expirations of donor restrictions on net assets are reported as reclassifications between the classes of net assets.

Expirations of donor restrictions occur when donor-imposed stipulated purposes have been accomplished and/or the stipulated time period has elapsed. If an expense is incurred for a purpose for which both net assets without donor restriction and net assets with donor restrictions are available, a donor-imposed restriction is fulfilled to the extent of the expense incurred unless the expense is incurred for a purpose that is directly attributable to another specific external source of revenue.

The endowment component classified as net assets without donor restrictions is comprised of amounts designated by the Board to function as endowments which amount to \$13,549,197 and \$9,775,721 as of June 30, 2021 and 2020, respectively.

(b) Statement of Activities

The statement of activities reports all changes in net assets, including changes in net assets without donor restrictions from operating and nonoperating transactions. Operating revenues consist of those items attributable to City Year's ongoing service efforts. Contributions without donor restrictions are reported as operating revenues. City Year's spending rule allows for the expenditure of up to 4.5% of the average investment balance of certain qualifying investments for the trailing eight quarters, starting with March 31st of the prior fiscal year, to fund operations. Board-designated surplus funds appropriated for spending by the Board of Trustees are also presented as operating revenue. The amount of board-designated surplus available for appropriations is defined as total net assets without donor restrictions in excess of 10% budgeted expenses for the upcoming fiscal year, less property and equipment net of related debt. For the years ended June 30, 2021 and 2020, City Year authorized \$9,040,829 and \$4,201,000, respectively, for operations. The balance of board designated surplus available for appropriation as of June 30, 2021 and 2020 was \$16,335,633 and \$20,473,897, respectively.

The Organization follows the provisions of ASU No. 2014-09, *Revenue from Contracts with Customers* (Topic 606), which requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects consideration to which the entity expects to be entitled in exchange for those goods or services. Additionally, the Organization follows the provisions of ASU No. 2018-08, *Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made* (ASU 2018-08), which provides guidance as to whether the entity should account for a grant (or similar transaction) as a contribution or as an exchange transaction. A summary of the Organization's specific revenue recognition practices follows:

- Grants awarded by federal and other sponsors, which generally are considered nonexchange transactions restricted by sponsors for certain purposes, are recognized as revenue when qualifying expenditures are incurred or other conditions under the agreements are met. The Organization has elected the simultaneous release policy available under ASU 2018-08, which allows a not-for-profit organization to recognize a restricted contribution directly in net assets without donor restrictions if the restriction is met in the same period that the revenue is recognized. Payments received in advance of expenditures are recorded as deferred revenue until expended.

CITY YEAR, INC.

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- Revenue from contracts with customers is recognized when control of the promised goods or services is transferred in an amount that reflects the consideration to which we expect to be entitled in exchange for those good or services (i.e. the transaction price). Services provided under school contracts are provided during the program year, which generally aligns with the Organization's fiscal year.
- Unconditional contributions, including unconditional promises to give, are recognized at fair value and increase net assets in the period received. Written promises to give that are scheduled to be received after the balance sheet date are shown as increases in net assets with donor restrictions and are reclassified to net assets without donor restrictions when the purpose or time restrictions are met. Promises to give subject to donor-imposed stipulations that the corpus be maintained permanently are recognized as increases in net assets with donor restrictions. Conditional promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. Contributions to be received after one year are discounted at rates commensurate with the estimated risk of receipt of the pledge. Amortization of the discount is recorded as additional contribution revenue in the appropriate net asset category. Contributions of assets other than cash are recorded at their estimated fair value.
- Dividends, interest, and net unrealized gains (losses) on long-term investments are reported as (1) increases in net assets with donor restrictions if the terms of the contributions required these to be added to principal of gifts to be held in perpetuity; (2) increases (decreases) in net assets with donor restrictions if the terms of the contributions impose restrictions on the use of the income and gains; or (3) increases (decreases) in net assets without donor restrictions in all other cases.

Certain amounts included in operations as defined for purposes of the statements of activities differ from amounts reported as cash flows from operating activities. Investment return in excess of amounts authorized for operations, unrealized net gains or losses from changes in fair value of interest rate swaps, board-designated surplus funds appropriated for spending, and any contributions received for nonoperating purposes are reported as nonoperating items in the statements of activities.

(c) Cash and Cash Equivalents

For purposes of the statements of cash flows, cash and equivalents consist of cash, money market mutual funds and short-term investments with original maturity dates of three months or less at date of acquisition.

The following table provides a reconciliation of cash, cash equivalents and restricted cash within the balance sheet that sums to the total of such amounts as shown on the statement of cash flows as of June 30:

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 35,189,579	36,949,014
Restricted cash	169,801	169,801
Total cash, cash equivalents and restricted cash	<u>\$ 35,359,380</u>	<u>37,118,815</u>

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(d) Investments

Investments are reported at fair value. Shares in registered funds are based on published share values reported by the funds.

(e) Property and Equipment

Property and equipment are stated at cost, except for donated assets, which are recorded at fair value at the date of gift. Ordinary repairs and maintenance are expensed as incurred. Depreciation and amortization are calculated on a straight-line basis over the following estimated useful lives:

Building	40 years
Furniture and fixtures	3–15 years
Equipment and software	3–10 years
Leasehold improvements	Shorter of life of lease or improvements

(f) Leasing

City Year determines if an arrangement is a lease at inception. Operating leases as a lessee are included in right-of-use assets and lease obligations in the statement of financial position.

Right-of-use assets represent the Organization's right to use an underlying asset for the lease term. Lease obligations represent City Year's liability to make lease payments arising from the lease. Operating lease right-of-use assets and related obligations are recognized at commencement date based on the present value of lease payments over the lease term discounted using an appropriate incremental borrowing rate at the commencement date. The value of an option to extend or terminate a lease is reflected to the extent it is reasonably certain management will exercise that option. Lease expense for lease payments is recognized on a straight -line basis over the lease term.

(g) Contributed Goods and Professional Services

As more fully described in note 6, contributed goods and professional services are reflected as contributions in the accompanying statements of activities at their estimated fair value at the date received or provided.

(h) Program Services

Program services consist of expenses related to operations, education, training, corps member development, new site development, special events, external affairs, and organizational development.

(i) Derivative Instruments

City Year utilizes interest-rate swap agreements to effectively convert a portion of its long-term variable-rate debt to fixed rates and not for speculative purposes. FASB ASC 815, *Derivatives and Hedging*, requires the swaps' fair value and changes therein to be recognized in the financial statements. Differences between the fixed and variable rates in effect at each interest due date are settled net under each swap, increasing or decreasing interest expense. The net termination value (cost) of each swap is measured at each reporting date and presented as an asset (liability) using

CITY YEAR, INC.

Notes to Financial Statements

June 30, 2021 and 2020

techniques such as discounted cash flow analysis and option pricing models that incorporate assumptions about future market interest or exchange rates, as appropriate.

(j) Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the dates of the financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from those estimates.

(k) Allocations

The Organization reports expenses by their functional classification. Expenses related directly to a program are charged to that program while indirect expenses are allocated principally on time and effort related to that function.

(l) Tax Status

The Organization generally does not provide for income taxes since it is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code.

ASC 740, *Income Taxes*, permits an entity to recognize the benefit and requires accrual of an uncertain tax position only when the position is “more likely than not” to be sustained in the event of examination by tax authorities. In evaluating whether a tax position has met the recognition threshold, the Organization must presume that the position will be examined by the appropriate taxing authority that has full knowledge of all relevant information. ASC 740 also provides guidance on the recognition, measurement, and classification of income tax uncertainties, along with any related interest or penalties. Tax positions deemed to meet the “more-likely than-not” threshold are recorded as a tax expense in the current year. There were no uncertain tax positions as of June 30, 2021 and 2020.

(m) Recent Accounting Pronouncements

In February 2016, the FASB issues ASU 2016-02, *Leases (Topic 842)*, that requires, among other things, a lessee to recognize a right-of-use asset representing an entity’s right to use the underlying asset for the lease term and a liability for lease payments on the balance sheet, regardless of classification of a lease as an operating or finance lease. City Year adopted the following practical expedients and elected the following accounting policies related to this standard:

- Elected not to reassess prior conclusions related to the identification, classification, and accounting for indirect costs for leases that commenced prior to July 1, 2019;
- Elected to utilize a risk-free rate (e.g, U.S. Treasury bill rate) to discount the lease payments;
- Elected the short-term lease accounting policy allowing lessees not to recognize right-of-use assets and lease liabilities with a term of twelve months or less; and
- Elected not to separate lease and non-lease components for certain equipment lease asset categories.

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The Organization early-adopted ASU 2016-02 in fiscal year 2021 using the modified retrospective approach. Right-of-use assets and related lease obligations were \$11,614,308 and \$12,585,615, respectively, as of July 1, 2019. The guidance did not materially impact the Organization's results from operations.

(n) Reclassifications

Certain amounts in prior year have been reclassified to conform to the current year presentation.

(3) Financial Assets and Liquidity Resources

As of June 30, 2021, financial assets and liquidity resources available within one year for general expenditure, such as operating expenses and scheduled principal payments on debt, were as follows:

	<u>2021</u>	<u>2020</u>
Financial assets:		
Cash and cash equivalents	\$ 33,961,599	32,593,842
Contributions receivable	183,750	1,517,358
Government grants receivables due in a year, net	15,766,175	13,789,885
Board designations:		
Future fiscal budgeted endowment payout	<u>845,020</u>	<u>728,287</u>
Total financial assets available within one year	<u>\$ 50,756,544</u>	<u>48,629,372</u>

City Year is substantially supported by cost reimbursement grants that require funds to be spent in order to receive payments. City Year's practice is to structure its financial assets to be available as its general expenditures, liabilities and other obligations come due. Additionally, as of June 30, 2021, City Year has an additional \$13,107,565 in board designated funds, which are available for general expenditure with Board approval. As of June 30, 2020, City Year has an additional \$9,421,674 in board designated funds.

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Notes to Financial Statements

June 30, 2021 and 2020

(4) Net Assets with Donor Restrictions

Net assets with donor restrictions consisted of the following at June 30:

	2021	2020
Time restrictions	\$ 12,824,433	12,537,761
Purpose restrictions:		
School programs and education research	2,849,508	2,302,863
Challenge matching grant	123,370	323,370
Graduation awards	70,000	80,000
Endowments:		
School programs	8,518,782	6,613,231
Headquarters initiatives	2,623,972	2,005,341
Graduation awards	16,464	12,843
	\$ 27,026,529	23,875,409

(5) Net Assets Released from Restrictions

Net assets released from restrictions consisted of the following for the years ended June 30:

	2021	2020
Expiration of time restrictions	\$ 8,499,968	9,281,613
Satisfaction of purpose restrictions	3,945,978	1,455,264
	\$ 12,445,946	10,736,877

(6) In-Kind Contributions

Contributed goods and services included in program and support services during the years ended June 30 were for the following purposes:

Nature	2021	2020
Program services:		
Transportation and travel	\$ 38,304	584,843
Total program services	38,304	584,843
Support services:		
Professional services	223,321	735,304
Consulting services	584,077	—
Total support services	807,398	735,304
Total	\$ 845,702	1,320,147

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Notes to Financial Statements

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(7) Investments

GAAP establishes a three-level valuation hierarchy for disclosure of fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under US GAAP are described below:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

Level 2 Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability; and
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

On May 1, 2020 City Year liquidated the investment in the TIFF Multi-Asset Fund (MAF) managed by The Investment Fund for Foundations (TIFF) Investment Program Inc., which is registered under the Investment Act of 1940 with the Securities and Exchange Commission, and invested in exchange traded funds held by Fidelity Investments.

The following table summarizes the classification of the Organization's investments in accordance with the fair value hierarchy as of June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Exchange Traded Funds (Level 1)	\$ 24,708,415	18,407,136
Total investments	<u>\$ 24,708,415</u>	<u>18,407,136</u>

CITY YEAR, INC.

Notes to Financial Statements

June 30, 2021 and 2020

The following are the components of the return on investments for the years ended June 30:

	2021	2020
Dividends and interest	\$ 442,944	73,864
Realized and unrealized net gains on investments	5,629,785	970,866
Total return on investments	\$ 6,072,729	1,044,730

Following is a reconciliation of total investment return to amounts reported in the statements of activities for the years ended June 30:

	2021	2020
Investment return on endowments – board designated	\$ 3,258,186	537,984
Investment return on endowments – donor restricted	2,814,543	506,746
Total return on investments	\$ 6,072,729	1,044,730

(8) Endowment

City Year’s endowment consists of approximately 15 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

(a) Interpretation of Relevant Law

The Board of Trustees of the Organization has interpreted the Uniform Prudent Management of Institutional Funds Act (the Act) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Accumulations to the endowment that do not have to be maintained perpetuity remain classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by the Act. In accordance with the Act, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the Organization and the donor-restricted endowment fund

CITY YEAR, INC.

Notes to Financial Statements

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3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the Organization
7. The investment policies of the Organization

Endowment net assets consisted of the following at June 30, 2021:

	<u>Without donor restrictions</u>	<u>With donor restrictions</u>	<u>Total</u>
Donor-restricted endowment funds:			
Historical gift value	\$ —	6,934,524	6,934,524
Appreciation	—	4,224,695	4,224,695
Total donor-restricted endowment funds	—	11,159,219	11,159,219
Board-designated endowment funds	<u>13,549,196</u>	<u>—</u>	<u>13,549,196</u>
Total	<u>\$ 13,549,196</u>	<u>11,159,219</u>	<u>24,708,415</u>

Endowment net assets consisted of the following at June 30, 2020:

	<u>Without donor restrictions</u>	<u>With donor restrictions</u>	<u>Total</u>
Donor-restricted endowment funds:			
Historical gift value	\$ —	6,847,024	6,847,024
Appreciation	—	1,784,391	1,784,391
Total donor-restricted endowment funds	—	8,631,415	8,631,415
Board-designated endowment funds	<u>9,775,721</u>	<u>—</u>	<u>9,775,721</u>
Total	<u>\$ 9,775,721</u>	<u>8,631,415</u>	<u>18,407,136</u>

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June 30, 2021 and 2020

Changes in endowment net assets for the year ended June 30, 2021 are as follows:

	<u>Without donor restrictions</u>	<u>With donor restrictions</u>	<u>Total</u>
Endowment net assets, June 30, 2020	\$ 9,775,721	8,631,415	18,407,136
Investment return:			
Interest and dividends	239,376	203,568	442,944
Net appreciation	3,018,810	2,610,975	5,629,785
Total investment return	3,258,186	2,814,543	6,072,729
Transfers in	728,287	—	728,287
Contributions	141,050	87,500	228,550
Endowment return appropriated	(354,048)	(374,239)	(728,287)
Endowment net assets, June 30, 2021	<u>\$ 13,549,196</u>	<u>11,159,219</u>	<u>24,708,415</u>

Changes in endowment net assets for the year ended June 30, 2020 are as follows:

	<u>Without donor restrictions</u>	<u>With donor restrictions</u>	<u>Total</u>
Endowment net assets, June 30, 2019	\$ 7,364,331	8,466,553	15,830,884
Investment return:			
Interest and dividends	38,674	35,190	73,864
Net appreciation	499,310	471,556	970,866
Total investment return	537,984	506,746	1,044,730
Transfers in	673,924	—	673,924
Contributions	1,494,022	37,500	1,531,522
Endowment return appropriated	(294,540)	(379,384)	(673,924)
Endowment net assets, June 30, 2020	<u>\$ 9,775,721</u>	<u>8,631,415</u>	<u>18,407,136</u>

(b) Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Act requires the Organization to retain as a fund of perpetual duration. No deficiencies of this nature were reported in net assets with donor restrictions as of June 30, 2021 and 2020, respectively.

CITY YEAR, INC.

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(c) Return Objectives and Risk Parameters

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organizations must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of relative benchmarks while assuming a moderate level of investment risk. The Organization expects its endowment funds to provide, over the long term (rolling three – to five year periods) an average annual total return (net of fees), equal to the spending rate plus inflation, defined as the Consumer Price Index. Actual returns in any given year may vary from this amount.

(d) Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on investments in equity-based investments to achieve its long-term return objectives within prudent risk constraints.

(e) Spending Policy and How the Investment Objectives Relate to Spending Policy

The Organization has a policy of appropriating for distribution each year up to 4.5% of its endowment funds' average fair value over the prior eight quarters through the quarter ending March 31st preceding the fiscal year in which the distribution is planned. The Board of Trustees elected to appropriate distributions for operations of \$728,287 in fiscal 2021 and \$673,924 in fiscal 2020. These amounts are classified as operating revenue without donor restrictions in the statement of activities. In establishing these policies, the Organization considered the long-term expected return on its endowment. Accordingly, the Organization expects the current spending policy to allow its endowment to maintain its purchasing power by growing at a rate equal to planned payouts plus inflation, defined as the Consumer Price Index. Additional real growth will be provided through new gifts and any excess investment return.

(9) Contributions Receivable

Contributions receivable consisted of the following at June 30:

	<u>2021</u>	<u>2020</u>
Without donor restrictions	\$ —	247,351
Restricted to future periods	195,000	1,700,000
	<u>\$ 195,000</u>	<u>1,947,351</u>

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Notes to Financial Statements

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Contributions receivable were scheduled to be received as followed as of June 30:

	2021	2020
Due within one year	\$ 195,000	1,597,351
Due within two to five years	—	350,000
	195,000	1,947,351
Less present value discount (ranging from 2.87% to 7.99%) and other allowances	(11,250)	(108,054)
	\$ 183,750	1,839,297

(10) Property and Equipment

Property and equipment consisted of the following at June 30:

	2021	2020
Land	\$ 4,884,000	4,884,000
Building	13,382,220	13,119,706
Furniture, fixtures and equipment	4,302,892	4,045,474
IT hardware and IT software	8,023,059	7,945,243
Leasehold improvements	1,969,771	2,135,227
	32,561,942	32,129,650
Less accumulated depreciation and amortization	(18,108,543)	(17,453,034)
	\$ 14,453,399	14,676,616

(11) Federal Grants

City Year received grant awards from AmeriCorps (formerly the Corporation for National and Community Service) totaling \$48,829,420 and \$47,083,575 for fiscal years 2021 and 2020, respectively. The funds were awarded through the AmeriCorps program State and National administered by AmeriCorps. Funds expended and recognized as revenue for the AmeriCorps program in fiscal year 2021 and 2020 totaled \$47,737,956 and \$45,286,378, respectively. City Year expended and recognized revenue for other federal programs totaling \$697,564 and \$297,471 in fiscal year 2021 and 2020, respectively. The Organization's federal grant programs are subject to financial and compliance audits. In addition, various federal, state, and private funding agencies reserve the right to perform separate program audits. Management does not believe that any potential liability resulting from these audits would have a material effect on the financial position of City Year.

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(12) Leases

Lease cost for office space was \$4,530,773 and \$4,357,182 for the years ended June 30, 2021 and 2020, respectively, inclusive of certain in-kind arrangements. Lease arrangements with an original term of more than one year expire on various dates through 2028.

Future minimum lease payments under operating leases as of June 30, 2021 are as follows:

	<u>Amount due</u>
Fiscal years ending June 30:	
2022	\$ 4,446,187
2023	4,092,409
2024	3,650,315
2025	3,206,746
2026	2,215,650
Thereafter	<u>3,992,515</u>
	<u>21,603,822</u>
Less: Payments on leases that commence 7/1/21 and thereafter	(5,127,208)
Less: Amounts representing interest	(555,539)
Less: Payments on short-term leases	<u>(150,711)</u>
	<u>\$ 15,770,364</u>

The weighted average remaining lease term on leases commencing on or before June 30 was 56 months and 61 months fiscal years 2021 and 2020, respectively. The weighted average discount rate on leases commencing on or before June 30 was 1.41% and 1.01% for fiscal years 2021 and 2020, respectively. The Organization is also responsible for reimbursing certain real estate taxes and operating costs under certain of the office lease terms.

(13) Credit Facility

The Organization has a \$10,000,000 credit facility (the Facility) with Bank of America, N.A. (BoA) maturing on March 25, 2022. The Facility is secured by all assets of the Organization, except for the portion of assets equal to the amount of net assets with donor restriction to be held in perpetuity.

City Year has the option of borrowing at BoA's prime lending rate plus a lender's margin or at the LIBOR rate plus a lender's margin. The lender's margin is adjusted based upon specified compliance levels as determined under City Year's debt service coverage ratio as defined in the Facility. The Facility Line contains certain financial covenants, including a debt service coverage ratio requirement, an annual clean-up period, and a limitation on the amount of the Organization's annual capital expenditures. There were no borrowings under the Facility Line during the years ended June 30, 2021 and 2020.

CITY YEAR, INC.

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On February 8, 2017, the Organization has secured from BoA an irrevocable standby letter of credit, for the benefit of the landlord as required security deposit on their New York office facility. The letter of credit expires on March 25, 2022 but may be renewed through December 31, 2027. City Year purchased a certificate of deposit as collateral as required by the Security Agreement with BoA. The certificate of deposit totaling \$169,801 is presented as restricted cash in the accompanying financial statements.

(14) Long-Term Debt

(a) *Bonds Payable*

City Year entered into a Loan and Security Agreement, dated May 1, 2013, with Massachusetts Development Finance Agency, Banc of America Public Capital Corp., and Bank of America, N.A. This agreement provided, among other things, for the issuance of Massachusetts Development Finance Agency Revenue Bonds, City Year Issue, Series 2013, in the aggregate principal amount of \$8,100,000. City Year used the proceeds from the issuance of those bonds to refund the outstanding amount of the Variable Rate Demand Revenue Bonds, City Year Issue, Series 2006, issued in the original principal amount of \$9,000,000.

City Year entered into the First Amendment to the Loan and Security Agreement, dated May 1, 2018, with Massachusetts Development Finance Agency, Banc of America Public Capital Corp., and Bank of America, N.A. This amendment provided, among other things, to amend and restate the Series 2013 Bonds. The restated bonds were purchased by Banc of America Public Capital Corp. as a Nonbank qualified tax exempt private placement loan facility, with a put term of five years from the date of closing, May 1, 2018.

The bond matures through July 1, 2036 and bears interest at a tax exempt rate equal to 80% of the 30-day BBA LIBOR plus the Applicable Margin. The interest rate at June 30, 2021 and 2020 was 0.674% and 0.738%, respectively.

Payment of the principal and interest on the bonds is secured by a mortgage on the real property located at 287 Columbus Avenue, Boston, Massachusetts.

In addition to and in conjunction with the Loan and Security Agreement, City Year entered into a Continuing Covenants Agreement with Banc of America Public Capital Corp., and other related agreements, dated May 7, 2013, and amended May 1, 2018 and March 25, 2021. The agreement contains certain financial covenants, including a ratio requirement, minimum liquidity requirement, and limitations on the amount of annual capital expenditures.

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Aggregate scheduled annual principal repayments for bonds payable as of June 30, 2021 were as follows:

2022	\$	265,000
2023		280,000
2024		295,000
2025		310,000
2026		325,000
Thereafter		4,685,000
Total	\$	6,160,000

(b) Interest Rate Swaps

City Year has two interest rate swap agreements with BoA to mitigate its exposure to variability in interest payments on the bonds payable. The terms of the swap agreements were as follows at June 30, 2021 and 2020:

Counterparty	Effective date	Expiration date	Remaining notional amount	Swap fixed rate	Liability fair value at June 30	
					2021	2020
Bank of America, N.A.	07/01/06	07/01/26	\$ 1,540,000	4.2100 %	\$ (242,411)	(330,449)
Bank of America, N.A.	05/01/18	07/01/26	4,620,000	2.5540 %	(192,147)	(316,513)
			\$ 6,160,000		\$ (434,558)	(646,962)

While the swaps' fair values were zero at inception of the agreements, interest rate volatility, remaining outstanding principal, and time to maturity will affect each swap's fair value at subsequent reporting dates. The fair value of the liability as of June 30, 2021 and 2020 represents the amount City Year would have had to pay BoA to terminate the swaps as of that date. To the extent City Year holds a swap through its expiration date, the swap's fair value will reach zero. Interest payable or receivable under the swaps settles monthly. Because the swap fair values are based predominantly on observable inputs that are corroborated by market data, they are categorized in Level 2 of the fair value hierarchy. Changes in fair value of interest-rate swaps for the period ending June 30, 2021 and 2020 were \$212,404 and (\$161,811), respectively.

(15) Retirement Plans

The Organization participates in the City Year 401(k) Savings Plan (the Plan), which is a defined contribution plan covering all employees of City Year who have at least six months of service with the Organization. Employer contributions are fully vested when made. Matching contributions are made in an amount equal to 100% of the first 4% of eligible compensation each pay period. Employer matching contributions for the years ended June 30, 2021 and 2020 were \$2,032,866 and \$1,946,270, respectively.

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City Year has established an Internal Revenue Code Section 457(b) plan for a limited number of the Organization's top management employees. Under this plan, participating employees can elect to defer compensation within the Internal Revenue Code limits. The Organization will pay the deferred compensation under this Plan upon the employee leaving the Organization or under certain conditions outlined in the Plan. The compensation deferred under this plan is credited with earnings or losses measured by the mirrored rate of return on the investments selected by the participant. The deferred compensation had a market value as of June 30, 2021 and 2020 of \$8,891 and \$8,890, respectively, and is included with other assets in the accompanying financial statements.

(16) Affiliations

City Year is affiliated with international programs in Johannesburg, South Africa and in London, Manchester, and Birmingham in the United Kingdom which are legally separate from City Year and separately governed. Accordingly, the financial records of the organizations are not consolidated herein.

(17) Subsequent Events

In connection with the preparation of these financial statements, the Organization evaluated subsequent events after the statement of financial position date of June 30, 2021 through November 4, 2021, which was the date the financial statements were issued. No subsequent events were noted.